Docusign Envelope ID: 5EC0E383-35FA-8489-8360-68F67B915545

# LOVING HEART MULTI-SERVICE CENTRE

*UEN: T03SS0014A*

*(Registered under the Societies Act 1966, Singapore)*

FINANCIAL STATEMENTS
WITH AUDITOR'S REPORT FOR
THE FINANCIAL YEAR ENDED 31 MARCH 2026

Docusign Envelope ID: 5EC0E383-35FA-8489-8360-68F67B915545

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**LOVING HEART MULTI-SERVICE CENTRE**
*UEN: T03SS0014A*
*(Registered under the Societies Act 1966, Singapore)*

**STATEMENT BY THE MANAGEMENT COMMITTEE**
*For the financial year ended 31 March 2026*

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In the opinion of the Management Committee, the accompanying financial statements are drawn up so as to present fairly, in all material respects, the state of affairs of Loving Heart Multi-Service Centre (the "Centre") as at 31 March 2026 and the results, changes in funds and cash flows of the Centre for the financial year then ended.

At the date of this statement, there are reasonable grounds to believe that the Centre will be able to pay its debts as and when they fall due.

The Management Committee, comprising the following, authorised the issue of these financial statements on 20 September 2026.

| | |
|---|---|
| Teng Su Ching | President |
| Sio Wei Hurng (Xiao Weiheng) | Vice-President |
| Ardi Saban Hardjoe | Vice-President |
| Loke Wai Chiong | Vice-President |
| Chua Chin Wei Vinson | Honorary Secretary |
| Lim Lee Ching | Honorary Treasurer |
| Lena Lee Siow Ling | Honorary Assistant Secretary |
| Liew Yihui Andrea | Honorary Assistant Treasurer |
| Patrick Tan Tse Chia (Patrick Chen Zijia) | Member |
| Sim Seo Lian Pauline | Member |
| Suzana Binte Slemat | Member |
| Chong Kok Hwee Desmond | Member |
| Saharidah Binti Suradi | Member |
| Lam Yen Gi, Gideon (Lan Yanqi, Gideon) | Member |
| Rajragavan Sarvananthan | Member |

For and on behalf of the Management Committee,

Signed by:
6F144BD7C2464EF...

**TENG SU CHING**
President

Signed by:
453A5540D84F499...

**LIM LEE CHING**
Honorary Treasurer

Date: 20 September 2026

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**Kreston Helmi Talib PAC**
*Registration No. (UEN): 202419286E*

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Website: www.krestonhelmitalib.com.sg

**INDEPENDENT AUDITOR'S REPORT**
*TO THE MEMBERS OF LOVING HEART MULTI-SERVICE CENTRE*

***Report on the Audit of the Financial Statements***

*Opinion*

We have audited the financial statements of LOVING HEART MULTI-SERVICE CENTRE (the "Centre"), which comprise the statement of financial position as at 31 March 2026 and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Societies Act 1966 ("the Societies Act"), the Charities Act 1994 and other relevant regulations ("the Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the state of affairs of the Centre as at 31 March 2026 and the results, changes in funds and cash flows of the Centre for the year ended on that date.

*Basis for Opinion*

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Centre in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

*Other Information*

Management Committee is responsible for the other information. The other information comprises the Statement by Management Committee set out on page 1, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Kreston Helmi Talib PAC is a business registered in Singapore.
Kreston Helmi Talib PAC is an independent member of Kreston Global, a global network of accounting firms, each of which is a separate and legal entity and as such has no liability for the acts or omissions of any other member firm.

Kreston Global is represented by more than 160 member firms across 114 countries worldwide with a significant presence in the Asia Pacific region including Australia, Bangladesh, Cambodia, China, Hong Kong, India, Indonesia, Japan, Malaysia, New Zealand, Pakistan, Singapore, South Korea, Taiwan, Thailand, Philippines, Vietnam, and other locations.

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*Responsibilities of Management Committee and Those Charged with Governance for Financial Statements*

Management Committee is responsible for the preparation and fair presentation of financial statements in accordance with the provisions of the Societies Act, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management Committee is responsible for assessing the Centre's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management Committee either intends to liquidate the Centre or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprise the Management Committee. Their responsibilities include overseeing the Centre's financial reporting process.

*Auditors' Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Management Committee.

- Conclude on the appropriateness of Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Centre's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Centre to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

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*Auditors' Responsibilities for the Audit of the Financial Statements* (Continued)

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

***Report on Other Legal and Regulatory Requirements***

In our opinion:

(a) the accounting and other records required to be kept by the Centre have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and

(b) the fund-raising appeal held during the financial year has been carried out in accordance with Regulation 6 of the Society Act and proper accounts and other records have been kept of the fund-raising appeal.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

(a) the Centre has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and

(b) the Centre has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations

The engagement partner on the audit resulting in this independent auditor's report is Suriyati Binti Mohamed Yusof with PA No. 01627.

Signed by:
Kreston Helmi Talib PAC
78036163820E4CD...

**KRESTON HELMI TALIB PAC**
Public Accountants and
Chartered Accountants

Singapore

Date: 20 September 2026

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**LOVING HEART MULTI-SERVICE CENTRE**
*UEN: T03SS0014A*
*(Registered under the Societies Act 1966, Singapore)*

**STATEMENT OF FINANCIAL POSITION**
*As at 31 March 2026*

| | Note | 2026 $ | 2025 $ |
|---|---|---|---|
| **Assets** | | | |
| **Current Assets** | | | |
| Cash and cash equivalents | 9 | 3,062,667 | 2,486,466 |
| Other receivables | 10 | 337,406 | 306,219 |
| | | 3,400,073 | 2,792,685 |
| **Non-Current Assets** | | | |
| Property, plant and equipment | 11 | 172,568 | 240,089 |
| | | 172,568 | 240,089 |
| **Total assets** | | 3,572,641 | 3,032,774 |
| **Liabilities** | | | |
| **Current Liabilities** | | | |
| Other payables | 12 | 382,776 | 351,673 |
| Grants received in advance | 13 | 517,586 | 622,889 |
| | | 900,362 | 974,562 |
| **Total liabilities** | | 900,362 | 974,562 |
| **Net assets** | | 2,672,279 | 2,058,212 |
| **Funds** | | | |
| **Unrestricted funds** | | | |
| General fund | | 1,440,833 | 1,307,073 |
| Designated fund | 14 | 423,199 | 423,199 |
| | | 1,864,032 | 1,730,272 |
| **Restricted funds** | | | |
| Loving Heart Active Ageing Centre (318A Jurong East) ("AAC 318A") | 15 | 329,744 | 167,433 |
| Loving Heart Active Ageing Centre (210 Jurong East) ("AAC 210") | 15 | 262,195 | 135,233 |
| Loving Heart Active Ageing Centre (229 Jurong East) ("AAC 229") | 15 | 216,308 | 25,274 |
| Yuhua Senior Activities Centre ("SAC") | 15 | - | - |
| | | 808,247 | 327,940 |
| **Total funds** | | 2,672,279 | 2,058,212 |

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**LOVING HEART MULTI-SERVICE CENTRE**
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**STATEMENT OF FINANCIAL ACTIVITIES**
*For the financial year ended 31 March 2026*

| | | 2026 | | | | | | 2025 | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Unrestricted funds | Restricted funds | | | | | Unrestricted funds | Restricted funds | | | | |
| | NOTE | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total |
| | | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| **INCOME** | | | | | | | | | | | | | |
| **Income from generated funds** | | | | | | | | | | | | | |
| Voluntary income | | | | | | | | | | | | | |
| Donations: | | | | | | | | | | | | | |
| Non-tax exempt | 6 | 667 | - | 5,140 | 4,105 | - | 9,912 | 236,717 | 20 | - | 213 | - | 236,950 |
| Tax exempt | 6 | 27,850 | 4,550 | - | - | - | 32,400 | 259,013 | 5,671 | - | - | - | 264,684 |
| Sponsorships - Medical Escort & Transport Service ("MET") and Meals-On-Us Programme | 5 | - | - | - | - | - | - | 13,008 | - | - | - | - | 13,008 |
| | | 28,517 | 4,550 | 5,140 | 4,105 | - | 42,312 | 508,738 | 5,691 | - | 213 | - | 514,642 |
| Activities for generating funds | | | | | | | | | | | | | |
| Fundraising Activities: | | | | | | | | | | | | | |
| Donations solicited for Loving Heart 25th Anniversary (LH25) | | | | | | | | | | | | | |
| Non-tax exempt | 6 | 49,720 | - | - | - | - | 49,720 | - | - | - | - | - | - |
| Tax exempt | 6 | 148,739 | - | - | - | - | 148,739 | - | - | - | - | - | - |
| Sale of LH25 merchandise | 5 | 2,331 | - | - | - | - | 2,331 | - | - | - | - | - | - |
| | | 200,790 | - | - | - | - | 200,790 | - | - | - | - | - | - |
| Total income from generated funds | | 229,307 | 4,550 | 5,140 | 4,105 | - | 243,102 | 508,738 | 5,691 | - | 213 | - | 514,642 |
| **Income from charitable activities** | | | | | | | | | | | | | |
| AIC - Active Ageing Centre Grant | | - | 697,475 | 624,982 | 604,467 | - | 1,926,924 | - | 586,320 | 537,820 | 227,697 | - | 1,351,837 |
| AIC - Active Ageing Centre IT Grant | | - | - | 298 | 33,000 | - | 33,298 | - | 16,512 | 16,415 | - | - | 32,927 |
| AIC - Active Ageing Centre Rent Subvention | | - | 22,328 | 5,664 | 44,145 | - | 72,137 | - | 48,415 | 5,664 | - | - | 54,079 |
| AIC - Community Care Training Grant | | 4,330 | - | - | - | - | 4,330 | - | - | - | - | - | - |
| AIC - Integrated Community Care Provider | | 90,113 | - | - | - | - | 90,113 | - | - | - | - | - | - |
| Communities of Care - Tote Board Community Health Grant | | 175,952 | - | - | - | - | 175,952 | 158,314 | - | - | - | - | 158,314 |
| Community Silver Trust Matching Grant | | 436,044 | - | - | - | - | 436,044 | 41,907 | - | - | - | - | 41,907 |
| Income from Centres' Activities | 5 | 25,598 | 41,989 | 28,034 | 11,971 | - | 107,592 | 16,712 | 30,754 | 16,625 | - | - | 64,091 |
| Income from MET Services | 5 | 31,091 | - | - | - | - | 31,091 | 30,188 | - | - | - | - | 30,188 |
| Johnson & Johnson Foundation - Community Caregiver Support | | - | - | - | - | - | - | 4,030 | - | - | - | - | 4,030 |
| Ministry of Health - MET Service Funding | | 191,430 | - | - | - | - | 191,430 | 168,401 | - | - | - | - | 168,401 |
| Ministry of Health - Capital Grant | | - | - | - | - | - | - | - | - | - | 7,056 | - | 7,056 |

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**LOVING HEART MULTI-SERVICE CENTRE**
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## STATEMENT OF FINANCIAL ACTIVITIES
*For the financial year ended 31 March 2026*

| | NOTE | 2026 | | | | | | 2025 | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Unrestricted funds | Restricted funds | | | | | Unrestricted funds | Restricted funds | | | | |
| | | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total |
| | | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| **INCOME** (Continued) | | | | | | | | | | | | | |
| **Income from charitable activities** (Continued) | | | | | | | | | | | | | |
| Other Grants | | 1,000 | - | - | - | - | 1,000 | 1,000 | - | - | - | - | 1,000 |
| SG Cares - Volunteer Centre Funding | | 215,393 | - | - | - | - | 215,393 | 223,909 | - | - | - | - | 223,909 |
| South West Community Development Council Funding - MET and others | | 50,617 | - | - | - | - | 50,617 | 48,223 | 9,764 | 872 | - | - | 58,859 |
| Total income from charitable activities | | 1,221,568 | 761,792 | 658,978 | 693,583 | - | 3,335,921 | 692,684 | 691,765 | 577,396 | 234,753 | - | 2,196,598 |
| **Other income** | | | | | | | | | | | | | |
| Interest income | | 23,720 | - | - | - | - | 23,720 | 36,424 | - | - | - | - | 36,424 |
| Jobs support scheme grant | | 34,563 | 4,623 | 7,910 | 243 | - | 47,339 | 4,770 | 7,710 | 4,540 | - | - | 17,020 |
| Jurong Centre Voucher Project | | 33,500 | - | - | - | - | 33,500 | - | - | - | - | - | - |
| Miscellaneous income | | 3,623 | - | - | - | - | 3,623 | 4,378 | - | - | - | - | 4,378 |
| Total other income | | 95,406 | 4,623 | 7,910 | 243 | - | 108,182 | 45,572 | 7,710 | 4,540 | - | - | 57,822 |
| **TOTAL INCOME** | | 1,546,281 | 770,965 | 672,028 | 697,931 | - | 3,687,205 | 1,246,994 | 705,166 | 581,936 | 234,966 | - | 2,769,062 |
| **EXPENDITURE** | | | | | | | | | | | | | |
| **Cost of generating funds** | | | | | | | | | | | | | |
| Charity dinner LH25 for donors | | 20,683 | - | - | - | - | 20,683 | - | - | - | - | - | - |
| Fundraising expense | | 1,791 | - | - | - | - | 1,791 | - | - | - | - | - | - |
| Donation portal fees | | 851 | - | - | - | - | 851 | 1,222 | - | - | - | - | 1,222 |
| Total cost of generating funds | | 23,325 | - | - | - | - | 23,325 | 1,222 | - | - | - | - | 1,222 |
| **Cost of charitable activities** | | | | | | | | | | | | | |
| Advertising & promotion | | - | - | - | - | - | - | - | - | - | 1,631 | - | 1,631 |
| Bank charges | | - | 270 | 273 | 311 | - | 854 | 647 | 225 | 225 | 226 | - | 1,323 |
| Community carer fees | | 2,810 | - | - | - | - | 2,810 | 4,140 | - | - | - | - | 4,140 |
| Community health & lifelong - learning programmes | | 8,100 | 1,003 | - | - | - | 9,103 | 6,142 | - | - | - | - | 6,142 |
| Centres' programs & related costs | | 4,735 | 96,724 | 92,485 | 48,869 | - | 242,813 | - | 96,118 | 66,600 | 24,912 | - | 187,630 |
| Conservancy charge | | - | 1,096 | 40 | 952 | - | 2,088 | 139 | 1,096 | 69 | 714 | - | 2,018 |
| Consultancy fee | | - | 1,039 | 1,039 | 1,039 | - | 3,117 | 4,177 | 2,088 | 2,088 | 2,088 | - | 10,441 |
| Depreciation | 8 | - | 55,101 | 11,200 | 887 | - | 67,188 | 2,222 | 55,125 | 9,848 | 230 | - | 67,425 |
| Donation to other charities | | 10,000 | - | - | - | - | 10,000 | - | - | - | - | - | - |
| Dues and subscriptions | | - | 11,364 | 11,364 | 24,596 | - | 47,324 | 4,429 | 19,262 | 18,762 | 12,765 | - | 55,218 |

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**LOVING HEART MULTI-SERVICE CENTRE**
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**STATEMENT OF FINANCIAL ACTIVITIES**
*For the financial year ended 31 March 2026*

| | | 2026 | | | | | | 2025 | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Unrestricted funds | Restricted funds | | | | | Unrestricted funds | Restricted funds | | | | |
| | NOTE | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total |
| | | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| **EXPENDITURE** (Continued) | | | | | | | | | | | | | |
| **Cost of charitable activities** (Continued) | | | | | | | | | | | | | |
| Facility maintenance | | - | 26,260 | 31,064 | 31,179 | - | 88,503 | 9,233 | 1,254 | 4,617 | 6,489 | - | 21,593 |
| License fees | | - | 1,245 | - | - | - | 1,245 | - | - | - | - | - | - |
| Management support fee | 7,8 | 101,091 | 163,119 | 144,995 | 139,867 | - | 549,072 | 65,094 | 146,580 | 134,455 | 56,924 | - | 403,053 |
| Meals-On-Us food expenses | | 127,528 | - | - | - | - | 127,528 | 116,408 | - | - | - | - | 116,408 |
| Medical escort and transport expenses | | 72,460 | 22 | - | - | - | 72,482 | 69,294 | - | - | - | - | 69,294 |
| Miscellaneous expenses | | - | 28 | 214 | 83 | - | 325 | 172 | 208 | 196 | - | - | 576 |
| Newspaper and magazine | | - | 517 | - | - | - | 517 | - | 675 | - | - | - | 675 |
| Office capital items expensed off | | - | 1,062 | 579 | 803 | - | 2,444 | 993 | 1,944 | 2,958 | 4,212 | - | 10,107 |
| Office insurance | | - | 339 | 120 | 286 | - | 745 | 272 | 571 | 137 | 137 | - | 1,117 |
| Operating lease expense: Photocopy machine | 17 | - | - | 275 | - | - | 275 | 961 | - | 481 | - | - | 1,442 |
| Operating lease expense: Rental of premises | 8,17 | - | 22,328 | 808 | 29,430 | - | 52,566 | 2,831 | 22,328 | 1,416 | 22,397 | - | 48,972 |
| Office supplies | | - | 1,364 | 813 | 297 | - | 2,474 | 192 | 1,052 | 1,041 | 2,146 | - | 4,431 |
| Part time & contract for service | 7,8 | - | 10,330 | - | - | - | 10,330 | - | - | - | - | - | - |
| Postage and courier | | - | - | - | - | - | - | 15 | - | 30 | - | - | 45 |
| Printing and stationery | | - | 2,556 | 849 | 2,086 | - | 5,491 | 750 | 4,345 | 4,160 | 1,267 | - | 10,522 |
| Professional service | | - | 350 | 350 | 350 | - | 1,050 | - | - | - | - | - | - |
| Recruitment | | 6,632 | - | - | - | - | 6,632 | - | - | - | - | - | - |
| Refreshments | | - | 465 | 659 | 557 | - | 1,681 | 333 | 358 | 354 | 333 | - | 1,378 |
| Repairs and maintenance | | - | 373 | 1,297 | - | - | 1,670 | 30 | 1,857 | 5,603 | - | - | 7,490 |
| Staff salaries | 7,8 | 474,218 | 143,845 | 166,334 | 167,187 | - | 951,584 | 465,794 | 202,205 | 178,465 | 43,447 | - | 889,911 |
| Staff allowance | 7,8 | - | 200 | 7,087 | - | - | 7,287 | - | - | - | - | - | - |
| Staff notice pay | 7,8 | - | 1,087 | - | - | - | 1,087 | - | - | - | - | - | - |
| Staff bonuses | 7,8 | 90,017 | 27,213 | 26,549 | 16,813 | - | 160,592 | 74,344 | 43,929 | 26,690 | 12,912 | - | 157,875 |
| Staff CPF contribution | 7,8 | 85,539 | 25,891 | 31,699 | 26,942 | - | 170,071 | 80,824 | 38,307 | 32,580 | 8,375 | - | 160,086 |
| Staff SDL contribution | 7,8 | 1,203 | 377 | 416 | 410 | - | 2,406 | 1,184 | 523 | 452 | 104 | - | 2,263 |
| Staff flexible benefits | 7,8 | 3,434 | 1,008 | 1,075 | 1,081 | - | 6,598 | 3,954 | 1,706 | 1,507 | 275 | - | 7,442 |
| Staff hospital & surgery allowance | 7,8 | 3,100 | 800 | 1,100 | 800 | - | 5,800 | 3,000 | 1,550 | 1,150 | - | - | 5,700 |
| Staff insurance | 7,8 | 273 | 42 | 84 | 63 | - | 462 | 594 | 233 | 173 | - | - | 1,000 |
| Staff medical consultation expense | 7,8 | 1,098 | 152 | 417 | 475 | - | 2,142 | 1,556 | 750 | 132 | - | - | 2,438 |
| Staff training | 7,8 | 7,854 | 2,385 | 1,099 | 1,505 | - | 12,843 | 1,258 | 3,219 | 1,273 | 501 | - | 6,251 |
| Staff unutilised leave | 7,8 | 2,055 | (8,731) | 4,127 | (1,687) | - | (4,236) | (2,741) | 2,942 | (6,772) | 4,785 | - | (1,786) |
| Staff welfare and workplan trip | 7,8 | 9,023 | 1,118 | 2,232 | 1,675 | - | 14,048 | 5,812 | 2,203 | 2,224 | - | - | 10,239 |

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**LOVING HEART MULTI-SERVICE CENTRE**
*UEN: T03SS0014A*
*(Registered under the Societies Act 1966, Singapore)*

**STATEMENT OF FINANCIAL ACTIVITIES**
*For the financial year ended 31 March 2026*

| | | 2026 | | | | | | 2025 | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| | | Unrestricted funds | Restricted funds | | | | | Unrestricted funds | Restricted funds | | | | |
| | NOTE | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total | MSC | AAC 318A | AAC 210 | AAC 229 | SAC | Total |
| | | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ | $ |
| **EXPENDITURE** (Continued) | | | | | | | | | | | | | |
| **Cost of charitable activities** (Continued) | | | | | | | | | | | | | |
| Telephone and internet | | - | 5,914 | 2,873 | 3,279 | - | 12,066 | 3,066 | 4,509 | 1,770 | 1,213 | - | 10,558 |
| Temp & internship allowance | 7,8 | - | - | - | - | - | - | 6,405 | - | - | - | - | 6,405 |
| Trainer allowance | | - | - | - | - | - | - | 5,520 | - | - | - | - | 5,520 |
| Transportation | | - | 210 | 210 | 257 | - | 677 | 403 | 276 | 734 | - | - | 1,413 |
| Utilities | 8 | - | 10,188 | 1,340 | 6,505 | - | 18,033 | 5,957 | 9,845 | 2,979 | 1,609 | - | 20,390 |
| Volunteer programs expense | | 19,430 | - | - | - | - | 19,430 | 27,890 | - | - | - | - | 27,890 |
| Volunteer management activity | | 658 | - | - | - | - | 658 | 173 | - | - | - | - | 173 |
| Volunteer training | | 838 | - | - | - | - | 838 | 3,000 | - | - | - | - | 3,000 |
| Volunteer insurance | | 2,126 | - | - | - | - | 2,126 | 2,126 | - | - | - | - | 2,126 |
| Yuhua education awards & community compass fees | | 5,435 | - | - | - | - | 5,435 | 7,058 | - | - | - | - | 7,058 |
| Total cost of charitable activities | | 1,039,657 | 608,654 | 545,066 | 506,897 | - | 2,700,274 | 985,651 | 667,283 | 496,397 | 209,692 | - | 2,359,023 |
| **Governance and administrative costs** | | | | | | | | | | | | | |
| Advertising & promotion | | 8,620 | - | - | - | - | 8,620 | - | - | - | - | - | - |
| Anniversary expenses - LH25 | | 98,206 | - | - | - | - | 98,206 | - | - | - | - | - | - |
| Audit fees | | 17,993 | - | - | - | - | 17,993 | 18,170 | - | - | - | - | 18,170 |
| Bank charges | | 1,215 | - | - | - | - | 1,215 | 531 | - | - | - | - | 531 |
| Conservancy charge | | 238 | - | - | - | - | 238 | 70 | - | - | - | - | 70 |
| Consultancy fee | | 7,272 | - | - | - | - | 7,272 | 2,088 | - | - | - | - | 2,088 |
| Depreciation | 8 | 6,495 | - | - | - | - | 6,495 | 2,773 | - | - | - | - | 2,773 |
| Dues and subscriptions | | 10,620 | - | - | - | - | 10,620 | 3,317 | - | - | - | - | 3,317 |
| Facility maintenance | | 84 | - | - | - | - | 84 | 4,617 | - | - | - | - | 4,617 |
| Management committee expense | | 2,180 | - | - | - | - | 2,180 | - | - | - | - | - | - |
| Management support fee | 7,8 | 81,495 | - | - | - | - | 81,495 | 39,738 | - | - | - | - | 39,738 |
| Miscellaneous expenses | | 2,182 | - | - | - | - | 2,182 | 60 | - | - | - | - | 60 |
| Office capital items expensed off | | 843 | - | - | - | - | 843 | 2 | - | - | - | - | 2 |
| Office insurance | | 6,930 | - | - | - | - | 6,930 | 3,761 | - | - | - | - | 3,761 |
| Office supplies | | 1,187 | - | - | - | - | 1,187 | 38 | - | - | - | - | 38 |
| Other expense - LH25 Merchandise | | 69,575 | - | - | - | - | 69,575 | - | - | - | - | - | - |
| Operating lease expense: Photocopy machine | 17 | 1,648 | - | - | - | - | 1,648 | 481 | - | - | - | - | 481 |
| Operating lease expense: Rental of premises | 8,17 | 4,855 | - | - | - | - | 4,855 | 1,416 | - | - | - | - | 1,416 |

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**LOVING HEART MULTI-SERVICE CENTRE**
*UEN: T03SS0014A*
*(Registered under the Societies Act 1966, Singapore)*

**STATEMENT OF FINANCIAL ACTIVITIES**
*For the financial year ended 31 March 2026*

| | NOTE | 2026 Unrestricted funds MSC $ | 2026 Restricted funds AAC 318A $ | 2026 Restricted funds AAC 210 $ | 2026 Restricted funds AAC 229 $ | 2026 Restricted funds SAC $ | 2026 Total $ | 2025 Unrestricted funds MSC $ | 2025 Restricted funds AAC 318A $ | 2025 Restricted funds AAC 210 $ | 2025 Restricted funds AAC 229 $ | 2025 Restricted funds SAC $ | 2025 Total $ |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **EXPENDITURE** (Continued) | | | | | | | | | | | | | |
| **Governance and administrative costs** (Continued) | | | | | | | | | | | | | |
| Postage and courier | | 125 | - | - | - | - | 125 | 56 | - | - | - | - | 56 |
| Printing and stationery | | 3,518 | - | - | - | - | 3,518 | 2,002 | - | - | - | - | 2,002 |
| Professional service | | 2,450 | - | - | - | - | 2,450 | - | - | - | - | - | - |
| Refreshments | | 4,203 | - | - | - | - | 4,203 | 916 | - | - | - | - | 916 |
| Repairs and maintenance | | 567 | - | - | - | - | 567 | 23 | - | - | - | - | 23 |
| Telephone and internet | | 6,692 | - | - | - | - | 6,692 | 1,576 | - | - | - | - | 1,576 |
| Transportation | | 2,160 | - | - | - | - | 2,160 | 703 | - | - | - | - | 703 |
| Utilities | 8 | 8,040 | - | - | - | - | 8,040 | 2,979 | - | - | - | - | 2,979 |
| Website maintenance | | 146 | - | - | - | - | 146 | - | - | - | - | - | - |
| Total governance and administrative costs | | 349,539 | - | - | - | - | 349,539 | 85,317 | - | - | - | - | 85,317 |
| **TOTAL EXPENDITURES** | | 1,412,521 | 608,654 | 545,066 | 506,897 | - | 3,073,138 | 1,072,190 | 667,283 | 496,397 | 209,692 | - | 2,445,562 |
| **NET SURPLUS FOR THE FINANCIAL YEAR** | | 133,760 | 162,311 | 126,962 | 191,034 | - | 614,067 | 174,804 | 37,883 | 85,539 | 25,274 | - | 323,500 |
| **Reconciliation of Funds** | | | | | | | | | | | | | |
| Total funds brought forward | | 1,730,272 | 167,433 | 135,233 | 25,274 | - | 2,058,212 | 1,555,468 | (57,179) | 49,694 | - | 186,729 | 1,734,712 |
| Transfer of funds | | - | - | - | - | - | - | - | 186,729 | - | - | (186,729) | - |
| **TOTAL FUNDS CARRIED FORWARD** | | 1,864,032 | 329,744 | 262,195 | 216,308 | - | 2,672,279 | 1,730,272 | 167,433 | 135,233 | 25,274 | - | 2,058,212 |

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**LOVING HEART MULTI-SERVICE CENTRE**
*UEN: T03SS0014A*
*(Registered under the Societies Act 1966, Singapore)*

**STATEMENT OF CHANGES IN FUNDS**
*For the financial year ended 31 March 2026*

| | Note | Balance at beginning of financial year | Net Surplus | Transfer of funds | Balance at end of financial year |
|---|---|---|---|---|---|
| | | $ | $ | $ | $ |
| **2026** | | | | | |
| **Unrestricted funds** | | | | | |
| General fund | | 1,307,073 | 133,760 | - | 1,440,833 |
| Designated fund | 14 | 423,199 | - | - | 423,199 |
| | | 1,730,272 | 133,760 | - | 1,864,032 |
| **Restricted funds** | | | | | |
| Loving Heart Active Ageing Centre (318A Jurong East) ("AAC 318A") | 15 | 167,433 | 162,311 | - | 329,744 |
| Loving Heart Active Ageing Centre (210 Jurong East) ("AAC 210") | 15 | 135,233 | 126,962 | - | 262,195 |
| Loving Heart Active Ageing Centre (229 Jurong East) ("AAC 229") | 15 | 25,274 | 191,034 | - | 216,308 |
| Yuhua Senior Activities Centre ("SAC") | 15 | - | - | - | - |
| | | 327,940 | 480,307 | - | 808,247 |
| **Total funds** | | 2,058,212 | 614,067 | - | 2,672,279 |
| **2025** | | | | | |
| **Unrestricted funds** | | | | | |
| General fund | | 1,132,269 | 174,804 | - | 1,307,073 |
| Designated fund | 14 | 423,199 | - | - | 423,199 |
| | | 1,555,468 | 174,804 | - | 1,730,272 |
| **Restricted funds** | | | | | |
| Loving Heart Active Ageing Centre (318A Jurong East) ("AAC 318A") | 15 | (57,179) | 37,883 | 186,729 | 167,433 |
| Loving Heart Active Ageing Centre (210 Jurong East) ("AAC 210") | 15 | 49,694 | 85,539 | - | 135,233 |
| Loving Heart Active Ageing Centre (229 Jurong East) ("AAC 229") | 15 | - | 25,274 | - | 25,274 |
| Yuhua Senior Activities Centre ("SAC") | 15 | 186,729 | - | (186,729) | - |
| | | 179,244 | 148,696 | - | 327,940 |
| **Total funds** | | 1,734,712 | 323,500 | - | 2,058,212 |

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**LOVING HEART MULTI-SERVICE CENTRE**
*UEN: T03SS0014A*
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**STATEMENT OF CASH FLOWS**
*For the financial year ended 31 March 2026*

| | Note | 2026 $ | 2025 $ |
|---|---|---|---|
| **Cash flows from operating activities** | | | |
| Net surplus for the financial year | | 614,067 | 323,500 |
| Adjustments for: | | | |
| Depreciation of property, plant and equipment | 11 | 73,683 | 70,198 |
| Interest income | | (23,720) | (36,424) |
| Operating cash flow before working capital changes | | 664,030 | 357,274 |
| Total changes in working capital | | | |
| Increase in other receivables | | (31,187) | (131,309) |
| Increase in other payables | | 31,103 | 83,156 |
| (Decrease)/Increase in deferred income | | (105,303) | 472,503 |
| **Cash generated from operations** | | 558,643 | 781,624 |
| Interest received | | 2,419 | 4,443 |
| **Net cash flows generated from operating activities** | | 561,062 | 786,067 |
| **Cash flows from investing activities** | | | |
| Fixed deposit interest received | | 21,301 | 31,981 |
| Purchase of property, plant and equipment | 11 | (18,603) | (90,030) |
| **Net cash flows generated from (used in) investing activities** | | 2,698 | (58,049) |
| **Cash flows from financing activities** | | | |
| Capital grants utilised to purchase property, plant and equipment, representing net cash provided by financing activities | 11 | 12,441 | 65,051 |
| **Net cash flows generated from financing activities** | | 12,441 | 65,051 |
| Net increase in cash and cash equivalents | | 576,201 | 793,069 |
| Cash and cash equivalents at beginning of financial year | | 2,486,466 | 1,693,397 |
| **Cash and cash equivalents at end of financial year** | 9 | 3,062,667 | 2,486,466 |
| **Net cash flows** | | | |
| Net cash flows generated from operating activities | | 561,062 | 786,067 |
| Net cash flows generated from (used in) investing activities | | 2,698 | (58,049) |
| Net cash flows generated from financing activities | | 12,441 | 65,051 |

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These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

## 1 GENERAL INFORMATION

Loving Heart Multi-Service Centre (the “Centre”) is registered and domiciled in Singapore. The registered office and principal place of operation is at Block 210 Jurong East Street 21, #01-389, Singapore 600210.

The Centre was registered on 10 January 2003 under the Societies Act 1966 and is an approved charity under the Charities Act 1994 since 26 June 2000. The Centre has been accorded the status of an approved Institution of a Public Character ("IPC") for the period from 1 April 2025 to 31 May 2026. The IPC status has been renewed until 31 July 2028.

The principal activities of the Centre are to provide befriending, food ration delivery services, community mediation services, medical escort and transport services, family education, Job Match @ Yuhua, networking with grassroots organisations, and to provide information and facilitate referrals to families, elderly residents and any person who needs their help.

The Centre is also one of the appointed community-based organisation by the Ministry of Culture, Community and Youth (“MCCY”) as a SG Cares Volunteer Centre for Jurong East Town.

Yuhua Senior Activity Centre (previously known as Yuhua Neighbourhood Link) is a division of Loving Heart Multi-Service Centre. Its registered office and the principal place of operation is located at Block 318A Jurong East Avenue 1, #02-308, Singapore 601318. The principal operation of the division is to organise activities for the welfare and community bonding of the residents. The financial performance and position of this Division was presented by the Management under “SAC” in these financial statements, unless otherwise stated.

Yuhua Senior Activity Centre has been renamed as Loving Heart Active Ageing Centre (318A Jurong East) in a Board Resolution with effect from 18 July 2022. Under the Eldercare Centre (“EC”) service model, the Active Ageing Centre (“AAC”) serves as a key point of contact for social-health matters for clients under its care, as well as for their caregivers. The AAC seeks to improve the overall well-being of the clients by providing Outreach and Community Collaboration, Active Ageing, Befriending, Buddying, Information and Referral Services. The financial performance and position of this Division was presented by the Management under “AAC 318A” in these financial statements, unless otherwise stated.

On 1 April 2023, the Agency for Integrated Care (“AIC”) has approved Loving Heart Multi-Service Centre, located at Block 210 Jurong East Street 21, #01-389, Singapore 600210, as an Active Ageing Centre (“AAC”). The financial performance and position of this Division was presented by the Management under “AAC 210” in these financial statements, unless otherwise stated.

On 12 December 2024, AIC has awarded Loving Heart Multi-Service Centre the funding to operate a third Active Ageing Centre (“AAC”), at Block 229 Jurong East Street 21, #01-701, Singapore 600229, from 1 January 2025 under Eldercare Centre service model 2.0. The financial performance and position of this Division was presented by the Management under “AAC 229” in these financial statements, unless otherwise stated.

In summary, the objectives for the 3 AACs are:

i) To provide social services to families, elderly residents and any needy living at the South West District in Singapore;
ii) To build mutually beneficial partnerships for the benefit of the community; and
iii) To encourage community bonding by organising various activities and programmes for the beneficiaries.

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## 2 MATERIAL ACCOUNTING POLICY INFORMATION

### 2.1 Basis of preparation

The financial statements have been prepared in accordance with Financial Reporting Standards in Singapore ("FRSs") and the disclosure requirements of the Societies Act 1966 ("Societies Act") and Charities Act 1994 and other relevant regulations ("the Charities Act and Regulations"). The financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollar ("$"), which is the Centre's functional currency.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3.

### 2.2 Adoption of new and amended standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Centre has adopted all the new and amended standards which are relevant to the Centre and are effective for annual financial periods beginning on or after 1 April 2025. The adoption of these standards did not have any material effect on the financial performance or position of the Association.

### 2.3 Standards issued but not yet effective

The Centre has not adopted the following standards applicable to the Centre that have been issued but not yet effective:

| Description | Effective for annual periods beginning on or after |
|---|---|
| Amendments to FRS 109 *Financial Instruments* and FRS 107 *Financial Instruments: Disclosures*: Amendments to the Classification and Measurement of Financial Instruments | 1 January 2026 |
| Annual Improvement to FRSs Volume 11 | 1 January 2026 |
| Amendments to FRS 109 *Financial Instruments and* FRS 107 *Financial Instruments: Disclosures:* Contracts Referencing Nature-dependent Electricity | 1 January 2026 |
| FRS 118 *Presentation and Disclosure in Financial Statements* | 1 January 2027 |
| FRS 119 *Subsidiaries and Small Entities without Public Accountability* | 1 January 2027 |
| Amendments to FRS 110 *Consolidated Financial Statements* and FRS 28 *Investments in Associates and Joint Ventures:* Sale or Contribution of Assets between an Investor and its Associate or Joint Venture | Date to be determined |

The Management Committee expects that the adoption of these new and amended standards above will have no material impact on the financial statements in the year of initial application.

### 2.4 Income recognition

Income is measured based on the consideration to which the Centre expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.4 Income recognition (Continued)

Income is recognised when the Centre satisfies a performance obligation by transferring a promised good and service to the customer, which is when the customer obtains control of the good or service. A performance obligation may be satisfied at a point in time or over time. The amount of income recognised is the amount allocated to the satisfied performance obligation.

Income is recognised as follows:

*Donations*

Donations are recognised and accrued in the statement of financial activities as and when they are committed. Uncommitted donations are recognised on receipt basis. Donations-in-kind are recognised when the fair value of the assets received can be reasonably ascertained.

*Rendering of services*

Revenue from services is recognised over the period in which the services are performed and rendered.

*Interest income*

Interest income is recognised on a time-proportion basis using the effective interest method.

*Other income*

Other income is recognised as income upon receipt.

2.5 Government grants

Government grants and contributions from other organisations to finance the current financial year's operating expenses are recognised as income in the same financial year when there is reasonable assurance that the grant will be received and the attaching conditions will be complied with. Government grants shall be recognised in statement of financial activities on a systematic basis over the periods in which the entity recognises as expenses the related costs for which the grants are intended to compensate.

2.6 Expenditure recognition

All expenditure is accounted for on accrual basis, aggregated under the respective areas. Direct costs are attributed to the activity where possible. Where costs are not wholly attributable to an activity, they are apportioned on a basis consistent with the use of resources.

*Cost of generating funds*

Cost of generating funds comprises all directly attributable costs incurred in generating voluntary income and fund-raising activities. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.6 Expenditure recognition (Continued)

*Cost of charitable activities*

Cost of charitable activities comprises all costs incurred in the pursuit of the charitable objects of the Centre. Those costs, where not wholly attributable, are apportioned between the categories of charitable expenditure. The total costs of charitable activities includes apportionment of overhead and shared costs.

*Governance and administrative costs*

Governance costs include the costs of governance arrangement, which relate to the general running of the Centre, providing governance infrastructure and ensuring public accountability. These costs include costs related to constitutional and statutory requirements and an apportionment of overhead and shared costs.

2.7 Property, plant and equipment

*Measurement*

All property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses.

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by Management Committee.

Dismantlement, removal or restoration costs are included as part of the cost of property, plant and equipment if the obligation for dismantlement, removal and restoration is included as a consequence of acquiring or using the property, plant and equipment.

*Depreciation*

Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

| | | Useful lives |
|---|---|---|
| Computers | - | 3 years |
| Office equipment | - | 5 years |
| Furniture and fittings | - | 5 years |
| Motor vehicles | - | 5 years |
| Renovation | - | 5 years |

The residual values estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each reporting date. The effects of any revision are recognised in the statement of financial activities when the changes arise.

Fully depreciated assets still in use are retained in the financial statements.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.7 Property, plant and equipment (Continued)

*Subsequent expenditure*

Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the entity and the cost of the item can be measured reliably. All other repairs and maintenance expenses are recognised in the statement of financial activities when incurred.

*Disposal*

On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in the statement of financial activities.

2.8 Impairment of non-financial assets

Non-financial assets are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and value-in-use) is determined on an individual asset basis unless the asset does not generate cash inflows that are largely independent of those from other assets. If this is the case, the recoverable amount is determined for the cash-generating unit ("CGU") to which the asset belongs.

If the recoverable amount of the asset or CGU is estimated to be less than its carrying amount, the carrying amount of the asset or CGU is reduced to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in the statement of financial activities.

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. The carrying amount of this asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset is recognised in the statement of financial activities.

2.9 Cash and cash equivalents

Cash and cash equivalents include cash on hand, bank balances and fixed deposits, which are subject to an insignificant risk of changes in value.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.10 Financial assets

*Classification and measurement*

The Centre classified its financial assets into amortised cost measurement category.

The classification of debt instruments depends on the Centre's business model for managing the financial assets as well as the contractual terms of the cash flows of the financial asset.

The Centre reclassifies debt instruments when and only when its business model for managing those assets changes.

At initial recognition

At initial recognition, the Centre measures a financial asset at its fair values plus, in the case of a financial assets not at fair value through profit and loss, transactions costs that are directly attributable to the acquisition of the financial assets.

At subsequent measurement

Debt instruments of the Centre mainly comprise of cash and cash equivalents and other receivables.

Debt instruments that are held for collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost.

A gain or loss on a debt instrument that is subsequently measured at amortised cost and is not part of a hedging relationship is recognised in the statement of financial activities when the asset is derecognised or impaired. Interest income from these financial assets are recognised using the effective interest rate method.

*Impairment*

The Centre assesses on forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

For cash and cash equivalents and other receivables, the general 3 stage approach is applied. Credit loss allowance is based on 12-month expected credit loss if there is no significant increase in credit risk since initial recognition of the assets. If there is a significant increase in credit risk since initial recognition, lifetime expected credit loss will be calculated and recognised.

*Recognition and derecognition*

Regular way purchases and sales of financial assets are recognised on trade date – the date on which the Centre commits to purchase or sell the asset.

Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Centre has transferred substantially all risks and rewards of ownership.

On disposal of a debt instrument, the difference between the carrying amount and the sale proceeds is recognised in the statement of financial activities.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.11 Financial liabilities

Financial liabilities are recognised when, and only when, the Centre becomes a party to the contractual provisions of the financial instrument and are classified according to the substance of the contractual arrangements entered into. All interest related charges are recognised in the statement of financial activities. Financial liabilities include “Other payables” in the statement of financial position.

Financial liabilities are derecognised when the obligations under the liability is discharged or cancelled or expire. When existing financial liabilities are replaced by another from the same lender on substantially different terms of an existing liability or are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in respective carrying amounts is recognised in the statement of financial activities.

2.12 Other payables

Other payables excluding accruals, are recognised at their transaction price, excluding transaction cost, if any, both at initial recognition and at subsequent measurement. Transaction costs are recognised as expenditure in the statement of financial activities as incurred. Accruals are recognised at the best estimate of the amount payable.

2.13 Provisions for other liabilities and charges

Provisions for other liabilities and charges are recognised when the Centre has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated.

2.14 Leases

At the inception of the contract, the Centre assesses if the contract contains a lease. A contract contains a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. Reassessment is only required when the terms and conditions of the contract are changed.

As lessee

The Centre applies a single recognition and measurement approach for all leases, except for short-term leases and leases of low-value assets. The Centre recognises lease liabilities representing the obligations to make lease payments and right-of use assets representing the right to use the underlying leased assets.

Right-of-use assets

The Centre recognises right-of-use assets at the commencement date of the lease (i.e. the date the underlying asset is available for use). Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.14 Leases (Continued)

As lessee (Continued)

Right-of-use assets (Continued)

If ownership of the leased asset transfers to the Centre at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. The accounting policy for impairment is disclosed in Note 2.8.

Lease liabilities

The initial measurement of lease liability is measured at the present value of the lease payments discounted using the implicit rate in the lease, if the rate can be readily determined. If that rate cannot be readily determined, the Centre shall use its incremental borrowing rate.

Lease payments include the following:

- Fixed payment (including in-substance fixed payments), less any lease incentives receivables;
- Variable lease payment that are based on an index or rate, initially measured using the index or rate as at the commencement date;
- Amount expected to be payable under residual value guarantees;
- The exercise price of a purchase option if is reasonably certain to exercise the option; and
- Payment of penalties for terminating the lease, if the lease term reflects the Centre exercising that option.

For contract that contain both lease and non-lease components, the Centre allocates the consideration to each lease component on the basis of the relative stand-alone price of the lease and non-lease component. The Centre has elected to not separate lease and non-lease component for property leases and account these as one single lease component.

In calculating the present value of lease payments, the Centre uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made.

Lease liability is measured at amortised cost using the effective interest method. Lease liability shall be remeasured when:

- There is a change in future lease payments arising from changes in an index or rate;
- There is a change in the Centre's assessment of whether it will exercise an extension option; or
- There are modification in the scope or the consideration of the lease that was not part of the original term.

Lease liability is remeasured with a corresponding adjustment to the right-of-use asset, or is recorded in the statement of financial activities if the carrying amount of the right-of-use asset has been reduced to zero.

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**2 MATERIAL ACCOUNTING POLICY INFORMATION** (Continued)

2.14 Leases (Continued)

As lessee (Continued)

Short-term leases and leases of low-value assets

The Centre has elected to not recognised right-of-use assets and lease liabilities for short-term leases that have lease term of 12 months or less and leases of low value assets, except for sublease arrangements. Lease payments relating to these leases are expensed to the statement of financial activities on a straight-line basis over the lease term.

Variable lease payments

Variable lease payments that are not based on an index or a rate are not included as part of the measurement and initial recognition of the lease liability. The Centre shall recognise those lease payments in the statement of financial activities in the periods that triggered those lease payments.

2.15 Employee compensation

*Defined contribution plans*

Defined contribution plans are post-employment benefit plans under which the Centre pays fixed contributions into separate entities such as the Central Provident Fund (“CPF”), on a mandatory, contractual or voluntary basis. The Centre has no further payment obligation once the contributions have been paid. The Centre’s contribution to defined contribution plans are recognised as employee compensation expense when they are due.

*Short-term employee benefits*

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid if the Centre has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

2.16 Funds

Fund balances restricted by outside sources are so indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Management Committee. Externally restricted funds may only be utilised in accordance with the purposes for which they are established. The Management Committee retains full control over the use of unrestricted funds for any of the Centre’s purposes.

2.17 Contingencies

Contingent liabilities are not recognised in the financial statements. They are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. A contingent asset is not recognised in the financial statements but disclosed when an inflow of economic benefit is probable.

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## 3 SIGNIFICANT ACCOUNTING JUDGEMENTS AND ESTIMATES

The preparation of the Centre's financial statements requires Management Committee to make judgements, estimates and assumptions that affect the reported amounts of income, expenditure, assets and liabilities, and the disclosure of contingent liabilities at the end of each reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

Judgements made in applying accounting policies

The key critical judgements in applying the entity's accounting policies concerning the future at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

*Government grants*

Government grants to meet operating expenses are recognised as income in the statement of financial activities on the accrual basis in the year these operating expenses were incurred and there is reasonable assurance that the Centre will comply with the conditions attached to it. For certain grants, the government agencies reserve the right to withdraw, withhold or reduce the amount of any funds approved but not yet disbursed or to call for the refund of all funds which have been disbursed to the Centre if the conditions are not met.

At the reporting date, the Management Committee assessed the Centre has met the conditions attached to the grants.

Key sources of estimation uncertainty

The Management Committee is of the opinion that there are no key sources of estimation uncertainty at the end of the financial year that have a significant risk of causing a material adjustment to the carrying amounts of the assets and liabilities within the next financial year.

## 4 INCOME TAX

The Centre is registered as a charity organisation under the Charities Act 1994. As an approved charity, it is exempted from income tax under Section 13(1) of the Income Tax Act 1947.

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## 5 INCOME

Disaggregation of revenue from contracts with customers:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| **Revenue from:** | | |
| Income from Centres' Activities | 107,592 | 64,091 |
| Income from MET Services | 31,091 | 30,188 |
| Sale of LH25 merchandise | 2,331 | - |
| Sponsorships - Medical Escort & Transport Service ("MET") and Meals-On-Us Programme | - | 13,008 |
| | 141,014 | 107,287 |
| Timing of transfer of services | | |
| - At a point in time | 141,014 | 107,287 |

Income is recognised over time if one of the following criteria is met:

(i) The customer simultaneously receives and consumes the benefits;
(ii) Centre's performance creates or enhances an asset that the customer controls;
(iii) Centre's performance does not create an asset with an alternative use to the entity and Centre has an enforceable right to payment for performance completed to date.

Otherwise, the income would be recognised at a point in time.

There are no contract liabilities balances.

## 6 DONATIONS

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Tax deductible donations | 181,139 | 264,684 |
| Non-tax deductible donations | 59,632 | 236,950 |
| | 240,771 | 501,634 |

During the financial year, the Centre issued tax deductible receipts for the donations collected totalling $181,139 (2025: $264,684) pursuant to its Institutions of a Public Character ("IPC") status.

Donations received during the financial year amounting to $115,817 (2025: $401,634) will be submitted for matching under the Community Silver Trust ("CST") FY2026 Grant Call (2025: FY2025 Grant Call) and will be channelled to CST's eligible Intermediate and Long-Term Care ("ILTC") programmes in the following financial year.

Donations received during the financial year amounting to $124,954 (2025: NIL) will be submitted under the Tote Board Enhanced Fundraising Programme.

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## 7 STAFF COSTS

| | 2025<br>$ | 2024<br>$ |
|---|---|---|
| Salaries and bonuses | 1,650,146 | 1,420,550 |
| CPF and SDL contributions | 259,762 | 224,171 |
| Other staff related costs | 61,673 | 45,894 |
| | 1,971,581 | 1,690,615 |
| Included in the expenditures are the following staff costs: | | |
| Cost of charitable activities - staff costs | 1,341,014 | 1,247,824 |
| Cost of charitable activities - management support fee | 549,073 | 403,053 |
| Governance and administrative costs - management support fee | 81,494 | 39,738 |
| | 1,971,581 | 1,690,615 |

## 8 BASIS OF APPORTIONMENT OF SUPPORT COSTS

| | Cost of charitable activities<br>$ | Governance and administrative costs<br>$ | Total<br>$ | Basis of apportionment |
|---|---|---|---|---|
| **2026** | | | | |
| Depreciation | 67,188 | 6,495 | 73,683 | Usage |
| Staff costs | | | | |
| - Salaries, allowance, notice pay and bonuses | 1,581,701 | 68,445 | 1,650,146 | Time spent |
| - CPF, SDL contribution | 248,481 | 11,281 | 259,762 | Time spent |
| - Other staff related costs | 59,904 | 1,769 | 61,673 | Time spent |
| | 1,890,086 | 81,495 | 1,971,581 | |
| Operating lease expense: | | | | |
| Rental of premises | 52,566 | 4,855 | 57,421 | Space occupied |
| Utilities | 18,033 | 8,040 | 26,073 | Space occupied |
| **2025** | | | | |
| Depreciation | 67,425 | 2,773 | 70,198 | Usage |
| Staff costs | | | | |
| - Salaries, allowance, notice pay and bonuses | 1,387,096 | 33,454 | 1,420,550 | Time spent |
| - CPF, SDL contribution | 218,623 | 5,548 | 224,171 | Time spent |
| - Other staff related costs | 45,158 | 736 | 45,894 | Time spent |
| | 1,650,877 | 39,738 | 1,690,615 | |
| Operating lease expense: | | | | |
| Rental of premises | 48,972 | 1,416 | 50,388 | Space occupied |
| Utilities | 20,390 | 2,979 | 23,369 | Space occupied |

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## 9 CASH AND CASH EQUIVALENTS

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Cash at bank | 2,014,186 | 1,462,002 |
| Fixed deposits | 1,047,481 | 1,024,262 |
| Cash on hand | 1,000 | 202 |
| | 3,062,667 | 2,486,466 |

The fixed deposits have maturity period of 6 months (2025: 6 to 9 months) from the financial year end and earn interest at rates ranging from 1.10% to 1.25% (2025: 2.55% to 3.10%) per annum.

Fixed deposits are included as cash and cash equivalents as these can be readily converted into cash without incurring significant penalty.

At the reporting date, the carrying amounts of cash and cash equivalents approximate their fair values.

Cash and cash equivalents are denominated in Singapore Dollar.

## 10 OTHER RECEIVABLES

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Grant receivables | | |
| - AAC Capital Grant | - | 31,085 |
| - AAC IT Grant | 90,362 | 40,874 |
| - AIC AAC Grant | 72,136 | - |
| - Communities of Care 2.0 Grant | 68,672 | 84,099 |
| - Community Care Training Grant | 3,270 | - |
| - Integrated Community Care Provider Grant | 8,755 | - |
| - MOH MET Service Funding | 43,542 | 77,514 |
| - Other South West Community Development Council Grants | 4,430 | 9,070 |
| - South West Community Development Council MET Subsidy | 19,052 | 15,177 |
| - Youth Corps Community Partnership Grant | 482 | 482 |
| | 310,701 | 258,301 |
| Deposits | 15,924 | 11,956 |
| Interest receivable | 2,419 | 4,443 |
| Outside parties | 70 | 23,983 |
| Prepayments | 8,292 | 7,536 |
| | 26,705 | 47,918 |
| | 337,406 | 306,219 |

Other receivables are non-trade in nature, interest-free and repayable on demand.

Other receivables are denominated in Singapore Dollar.

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## 11 PROPERTY, PLANT AND EQUIPMENT

| | Computers | Office equipment | Furniture and fittings | Motor vehicles | Renovation | Total |
|---|---|---|---|---|---|---|
| | $ | $ | $ | $ | $ | $ |
| **Cost** | | | | | | |
| At 1 April 2024 | 19,676 | 36,613 | 12,305 | 64,325 | 252,736 | 385,655 |
| Additions | 8,406 | 6,116 | 1,676 | - | 8,781 | 24,979 |
| At 31 March 2025 | 28,082 | 42,729 | 13,981 | 64,325 | 261,517 | 410,634 |
| Additions | 2,862 | 3,300 | - | - | - | 6,162 |
| At 31 March 2026 | 30,944 | 46,029 | 13,981 | 64,325 | 261,517 | 416,796 |
| **Accumulated depreciation** | | | | | | |
| At 1 April 2024 | 9,272 | 13,666 | 1,857 | 64,325 | 11,227 | 100,347 |
| Charge for the financial year | 6,293 | 5,840 | 2,506 | - | 55,559 | 70,198 |
| At 31 March 2025 | 15,565 | 19,506 | 4,363 | 64,325 | 66,786 | 170,545 |
| Charge for the financial year | 7,341 | 7,252 | 2,757 | - | 56,333 | 73,683 |
| At 31 March 2026 | 22,906 | 26,758 | 7,120 | 64,325 | 123,119 | 244,228 |
| **Net carrying amount** | | | | | | |
| At 31 March 2025 | 12,517 | 23,223 | 9,618 | - | 194,731 | 240,089 |
| At 31 March 2026 | 8,038 | 19,271 | 6,861 | - | 138,398 | 172,568 |

During the financial year, the Centre have acquired the following category of assets via capital grants received. Details of acquisitions are as follows:

| | 2026 | 2025 |
|---|---|---|
| | $ | $ |
| Computers | 12,441 | 31,628 |
| Office Equipment | - | 19,913 |
| Furniture and fittings | - | 10,900 |
| Renovation | - | 2,610 |
| | 12,441 | 65,051 |

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## 12 OTHER PAYABLES

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Accruals | 220,623 | 246,592 |
| Outside parties | 114,036 | 57,416 |
| Provision for unutilised leaves | 44,897 | 47,077 |
| Related party | 3,220 | 588 |
| | 382,776 | 351,673 |

Other payables are non-trade in nature, interest-free and repayable on demand.

Other payables are denominated in Singapore Dollar.

## 13 GRANTS RECEIVED IN ADVANCE

Grants received in advance related to the grants received by the Centre and comprises the following:

| | Note | 2026<br>$ | 2025<br>$ |
|---|---|---|---|
| Community Silver Trust Matching Grant | 13(a) | 493,409 | 615,718 |
| SG Cares Volunteer Centre Development Programme | 13(b) | 20,000 | 2,994 |
| Johnson & Johnson Foundation Community Caregiver Support Grant | 13(c) | 4,177 | 4,177 |
| | | 517,586 | 622,889 |

(a) Community Silver Trust Matching Grant

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of financial year | 615,718 | 113,317 |
| Grants received | 315,640 | 562,934 |
| Grant utilised for acquisition of property, plant and equipment | (5,718) | (15,669) |
| Grant utilised for qualifying expenditures | (432,231) | (44,864) |
| At end of financial year | 493,409 | 615,718 |

The Community Silver Trust fund is a dollar-for-dollar donation matching grant provided by the government to enhance the services of voluntary welfare organisations in the intermediate and long-term care sector. The Community Silver Trust is managed by Ministry of Health and administered by the Agency for Integrated Care.

The objective of the Community Silver Trust is to encourage donations and provide additional resources for the service providers in the long-term care sector to enhance their capabilities, provide value-added services to achieve higher quality care, and enhance the affordability of step-down care for service users and patients.

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## 13 GRANTS RECEIVED IN ADVANCE (Continued)

(b) SG Cares Volunteer Centre Development Programme

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of financial year | 2,994 | 15,845 |
| Grant utilised for qualifying expenditures | (215,393) | (7,909) |
| Grant utilised for acquisition of property, plant and equipment | (1,524) | (4,942) |
| Grants received | 233,923 | - |
| At end of financial year | 20,000 | 2,994 |

SG Cares Volunteer Centre Development Programme is funded by Ministry of Culture, Community and Youth. The fund is established to strengthen partnerships among local stakeholders and equip the Centre with the capability and resources to develop the volunteer pool.

(c) Johnson & Johnson Foundation Community Caregiver Support Grant

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of financial year | 4,177 | 8,207 |
| Grant utilised for qualifying expenditures | - | (4,030) |
| At end of financial year | 4,177 | 4,177 |

The Community Caregiver Support grant is established by Give2Asia, an independent non-profit organisation, and funded by the Johnson & Johnson Foundation to bring about greater resilience, knowledge and skills by caregivers by forming a caregiver peer support network for easier access to training resources, peer support and respite care services.

## 14 UNRESTRICTED FUNDS

General fund

This fund represents accumulated income for meeting operating expenses by the Centre.

Designated fund

This fund is set aside to meet the needs of the Centre's Medical Escort and Transport Programme and Youth Development Programme.

Movement of the designated fund are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning and end of the financial year | 423,199 | 423,199 |

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## 15 RESTRICTED FUNDS

Fund balances restricted by outside sources are indicated and are distinguished from unrestricted funds allocated to specific purposes, if any, by action of the Management Committee. Externally restricted funds may only be utilised in accordance with the purposes established by the source of such funds or through the terms of an appeal and are in contrast with unrestricted funds over which management retains full control to use in achieving any of its institutional purposes.

Restricted funds comprise:

**Loving Heart Active Ageing Centre (318A Jurong East) Fund**

Loving Heart Active Ageing Centre ("AAC") located at Block 318A Jurong East Avenue 1, #02-308, Singapore 601318 receives funding from the Agency of Integrated Care administrated by the Ministry of Health to support the AAC's operating and manpower expenditure. The accumulated reserves at the end of the financial year as indicated below are restricted for the operation of the "AAC 318A".

Movement of the restricted fund are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of the financial year | 167,433 | (57,179) |
| Net surplus | 162,311 | 37,883 |
| Transfer of funds | - | 186,729 |
| At end of the financial year | 329,744 | 167,433 |

**Loving Heart Active Ageing Centre (210 Jurong East) Fund**

Loving Heart Active Ageing Centre ("AAC") located at Block 210 Jurong East Street 21, #01-389, Singapore 600210 receives funding from the Agency of Integrated Care administrated by the Ministry of Health to support the AAC's operating and manpower expenditure. The accumulated reserves at the end of the financial year as indicated below are restricted for the operation of the "AAC 210".

Movement of the restricted fund are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of the financial year | 135,233 | 49,694 |
| Net surplus | 126,962 | 85,539 |
| At end of the financial year | 262,195 | 135,233 |

The excess AIC grant received for AAC 210 under Model 2.0 (T) for the financial year ended 31 March 2025 has been utilised to fund eligible AAC related expenditure in the subsequent financial year ended 31 March 2026, as permitted under the AIC funding agreement.

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**15 RESTRICTED FUNDS** (Continued)

Restricted funds comprise: (Continued)

**Loving Heart Active Ageing Centre (229 Jurong East) Fund**

Loving Heart Active Ageing Centre ("AAC") located at Block 229 Jurong East Street 21, #01-701, Singapore 600229 receives funding from the Agency of Integrated Care administrated by the Ministry of Health to support the AAC's operating and manpower expenditure. The accumulated reserves at the end of the financial year as indicated below are restricted for the operation of the "AAC 229".

Movement of the restricted fund are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of the financial year | 25,274 | - |
| Net surplus | 191,034 | 25,274 |
| At end of the financial year | 216,308 | 25,274 |

**Yuhua Senior Activities Centre Fund**

Yuhua Senior Activities Centre receives funding from the Tote Board Social Services Fund administrated by the Ministry of Health to support the Senior Activities Centre's operating and manpower expenditure. The accumulated reserves at the end of the financial year as indicated below are restricted for the operation of the Senior Activities Centre.

Movement of the restricted fund are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| At beginning of the financial year | - | 186,729 |
| Transfer of funds | - | (186,729) |
| At end of the financial year | - | - |

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## 16 RELATED PARTY DISCLOSURES

*(a) Significant related party transactions*

The following are significant transactions between the Centre and related parties that took place during the financial year. The effects of these transactions are reflected in the financial statements on the basis determined between the parties.

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| *Income from Management Committee* | | |
| Fundraising activities - Donations solicited for LH25 dinner: | | |
| Tax exempt | 21,662 | - |
| Non-tax exempt | 2,020 | - |
| *Related party* | | |
| Consultancy fee | 10,388 | 7,574 |

*(b) Compensation of key management personnel*

The remuneration of the key management personnel during the financial year are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Executives | | |
| Salaries and other short-term employee benefits | 633,418 | 480,233 |
| Post-employment benefits - Contribution to CPF | 101,383 | 69,068 |
| | 734,801 | 549,301 |
| Number of executives of the Centre per remuneration band: | | |
| - Below $100,000 | 9 | 6 |
| - $100,001 to $200,000 | 1 | 2 |

At the reporting date, none of the Management Committee members received any remuneration from the Centre.

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## 17 LEASE

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Lease expense not capitalised as liabilities: | | |
| Expense relating to short-term leases and low-value assets | | |
| Rental of premises* | | |
| - Cost of charitable activities | 52,566 | 48,972 |
| - Governance and administrative costs | 4,855 | 1,416 |
| | 57,421 | 50,388 |
| Leasing of photocopier | | |
| - Cost of charitable activities | 275 | 1,442 |
| - Governance and administrative costs | 1,648 | 481 |
| | 1,923 | 1,923 |
| | 59,344 | 52,311 |

During the financial year, the Centre's total cash outflows for leases amounts to $59,344 (2025: $52,311).

## 18 OPERATING LEASE COMMITMENTS

The Centre leases office equipment from non-related party under non-cancellable operating lease agreement.

The future minimum rental payable under non-cancellable operating lease contracted for at the reporting date but not recognised as liabilities, are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Office equipment | | |
| Less than one year | 1,923 | 1,923 |
| One to five years | 2,403 | 4,326 |
| | 4,326 | 6,249 |

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## 19 FUND-RAISING

*(a) Fund-raising appeals*

During the financial year, the Centre has received a total amount of $198,459 (2025: NIL) in donations arising from public fund-raising activities.

*(b) Fund-raising efficiency ratio*

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Gross donations, representing total receipts from fund-raising | 198,459 | - |
| Direct fund-raising expenses | 23,325 | - |
| Percentage of direct fund-raising expenses to total receipts | 11.75% | 0.00% |

## 20 FINANCIAL INSTRUMENTS BY CATEGORY

The aggregate carrying amounts of financial assets and liabilities of the Centre at the reporting date are as follows:

| | 2026<br>$ | 2025<br>$ |
|---|---|---|
| Financial assets, at amortised cost | 3,391,781 | 2,785,149 |
| Financial liabilities, at amortised cost | 382,776 | 351,673 |

## 21 FINANCIAL RISK MANAGEMENT

The Centre is mainly exposed to liquidity risk, credit risk and interest rate risk.

Risk management is carried out under policies approved by the Centre's management. The Management Committee reviews and agrees on policies and procedures for management of these risks.

**Liquidity risk**

Liquidity risk is the risk that the Centre will encounter difficulty in meeting its financial obligations due to shortage of funds. The Centre exposure to liquidity risk arises primarily from mis-matches of the maturities of financial assets or liabilities.

The Management Committee monitors and ensures that the Centre maintains a level of cash and cash equivalents deemed adequate to finance the Centre's operations.

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## 21 FINANCIAL RISK MANAGEMENT (Continued)

**Liquidity risk** (Continued)

The table below summarises the maturity profile of the Centre's financial assets and liabilities at the end of the reporting date based on the contractual undiscounted repayment obligations:

| | Note | Within one year $ | Total $ |
|---|---|---|---|
| **2026** | | | |
| **Financial assets** | | | |
| Cash and cash equivalents | 9 | 3,062,667 | 3,062,667 |
| Other receivables (excluding prepayments) | 10 | 329,114 | 329,114 |
| | | 3,391,781 | 3,391,781 |
| **Financial liabilities** | | | |
| Other payables | 12 | (382,776) | (382,776) |
| **Net financial assets** | | 3,009,005 | 3,009,005 |
| **2025** | | | |
| **Financial assets** | | | |
| Cash and cash equivalents | 9 | 2,486,466 | 2,486,466 |
| Other receivables (excluding prepayments) | 10 | 298,683 | 298,683 |
| | | 2,785,149 | 2,785,149 |
| **Financial liabilities** | | | |
| Other payables | 12 | (351,673) | (351,673) |
| **Net financial assets** | | 2,433,476 | 2,433,476 |

**Credit risk**

Credit risk refers to the risk that counterparties will default on their contractual obligations, resulting in financial loss to the Centre.

*Risk management*

The Centre adopts the following policy to mitigate the credit risk.

For banks and financial institutions, the Centre mitigates its credit risks by transacting only with a counter party who are rated "A" and above by independent rating agencies. The Centre has no significant concentration of credit risk.

*Impairment of financial assets*

The Centre does not expect to incur material credit losses on their risk management of financial assets.

Financial assets that are neither past due nor impaired are mainly deposits with banks with high credit-ratings assigned by international credit-rating agencies.

There is no credit loss allowance for financial assets at amortised cost as at 31 March 2026 and 31 March 2025.

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## 21 FINANCIAL RISK MANAGEMENT (Continued)

**Interest rate risk**

Interest rate risk is the risk that the fair value or future cash flows of the Centre's financial instruments will fluctuate because of changes in market interest rates. The Centre's exposure to interest rate risk arises primarily from their cash and cash equivalents.

The Centre does not expect any significant effect on the Centre's income or expenditure arising from the effects of reasonably possible changes to interest rates on interest bearing financial instruments at the end of the financial year.

Sensitivity analysis for interest rate risk

At the reporting date, the interest rate profile of the Centre's interest-bearing financial instruments was as follows:

| | Note | 2026<br>$ | 2025<br>$ |
|---|---|---|---|
| **Fixed rate instruments** | | | |
| Financial assets | | | |
| Fixed deposits | 9 | 1,047,481 | 1,024,262 |

The sensitivity analysis is based on changes in the interest rates of variable rate financial instruments.

At the reporting date, the Centre does not have variable rate interest-bearing financial instruments.

## 22 FAIR VALUES

As at 31 March 2026, the carrying amounts of financial assets and liabilities recorded in the financial statements of the Centre approximates their fair values due to their short-term nature.

## 23 MANAGEMENT OF CONFLICT OF INTEREST

During the current and previous financial year, none of the Management Committee members received any remuneration from the Centre.

Management Committee Members are required to disclose any interest that they may have, whether directly or indirectly, that the Centre may enter into or in any organisations that the Centre has dealings with or is considering dealing with; and any personal interest accruing to him as one of the Centre's supplier, user of services or beneficiary. Should there be any potential conflict of interest, the affected members may not vote on the issue that was the subject matter of the disclosure. Detailed minutes will be taken on the disclosure as well as the basis for arriving at the final decision in relation to the issue at stake.

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## 24 RESERVE POSITION AND POLICY

The Centre's reserve position for financial year ended 31 March 2026 and 31 March 2025 are as follows:

| | | 2026 | 2025 | Increase/ (Decrease) |
|---|---|---|---|---|
| | | $'000 | $'000 | % |
| | | | | |
| A | Unrestricted Funds | | | |
| | Accumulated general funds | 1,441 | 1,307 | 0.10 |
| | Designated funds | 423 | 423 | - |
| B | Restricted Funds | | | |
| | AAC 318A | 330 | 168 | 0.96 |
| | AAC 210 | 262 | 135 | 0.94 |
| | AAC 229 | 216 | 25 | 7.64 |
| | SAC | - | - | - |
| C | Total Funds | 2,672 | 2,058 | 0.30 |
| D | Total Annual Operating Expenditure | 3,073 | 2,446 | 0.26 |
| E | Ratio of Funds to Annual Operating Expenditure (A/D) | 0.61 | 0.71 | |

Reference:

C Total funds include unrestricted, designated and restricted funds

D Total annual operating expenditure includes expenses related to Cost of Generating Funds, Cost of Charitable Activities and Governance and Administrative Costs.

The Centre's reserve policy is as follows:

The reserves that the Management Committee have set aside to provide financial stability and the means for the development of the Centre's principal activities. The Centre intend to establish the reserves at a level equivalent to 1 year of operating expenditure through increasing awareness of the activities, seeking more donors both private and corporate and fund-raising efforts. The Management Committee performs annual reviews to ensure that there are adequate reserves to fulfil the continuing obligations.

## 25 COMPARATIVE INFORMATION

The comparative fund-raising information for FY2025 has been revised to NIL. Donations previously included in the fund-raising disclosure related to project-specific contributions and did not arise from public fund-raising appeals. Accordingly, these amounts no longer meet the basis for inclusion in the fund-raising disclosures. This revision affects presentation only and has no impact on the Centre's surplus/(deficit), net assets or cash flows.

## 26 AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements for the financial year ended 31 March 2026 were authorised for issue in accordance with a resolution of the Management Committee of the Centre on 20 September 2026.